Users Are Not Stupid: Eight Cybersecurity Pitfalls Overturned

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The Human Element of Security



Usability

the extent to which a system, product or service can be used by specified users to achieve specified goals with effectiveness, efficiency & satisfaction in a specified context of use







Usable Security



Security must be usable by persons ranging from nontechnical users to experts and system administrators. Furthermore, systems must be usable while maintaining security. In the absence of usable security, there is ultimately no effective security.

A Roadmap for Cybersecurity Research, U.S. Department of Homeland Security, 2009



Why the Human Element is Often Overlooked



Cybersecurity is a technology-centric field



Many security professionals have little to no training on the human element



Taking a humancentric approach may be viewed as resourceintensive



Security professionals may have misconceptions about the human element

Eight Pitfalls



Pitfall #1: Not identifying all the users in security

- Often only think of "end users" and then lump them all together
- May fail to recognize other people impacted by security solutions and decisions





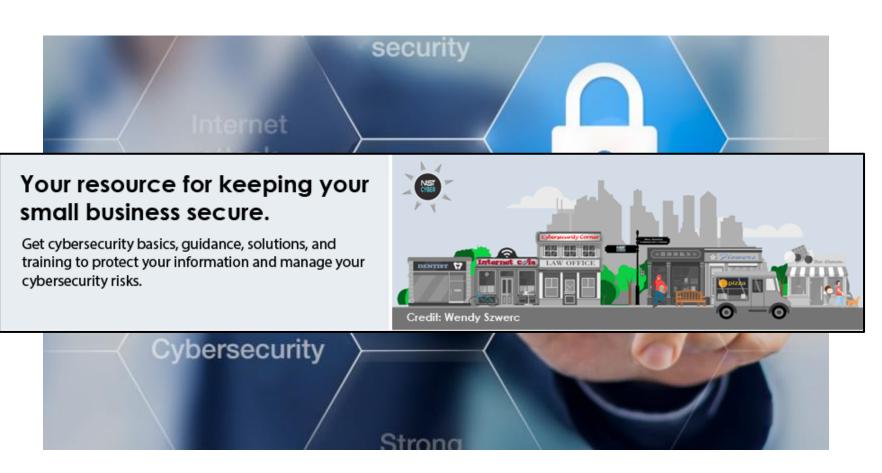






Pitfall #1: Example







Pitfall #2: Assuming users are stupid or hopeless

- Viewing users as the "weakest link" and the root of all problems
- Us vs. them mentality
- Comes across as arrogant, antagonistic
- Removes user agency





Pitfall #2: Example





Security Fatigue



Pitfall #3: Not tailoring communications

- "Curse of knowledge"
- Not accounting for:
 - Knowledge/skill level
 - Constraints and preferences
- Not addressing relevance to people's job duties and lives

You can produce as many policies and processes as you like. If you cannot communicate them to people in a language they understand, in a language that means they're going to be receptive to your message, then they're worthless.





Pitfall #3: Example







Overturning Pitfalls #1, #2, and #3

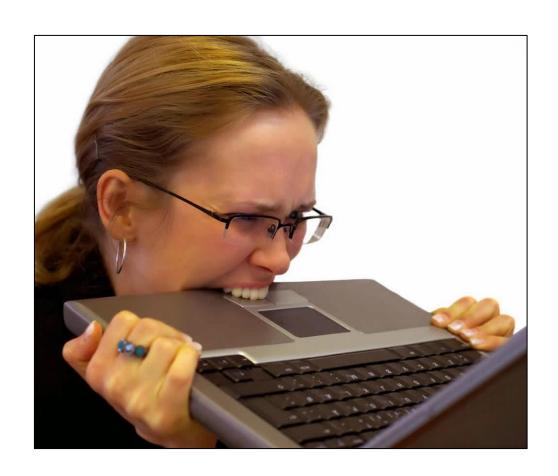
- 1 Empathize, intend to empower
 - Realize we're all human
 - Try to understand root causes
 - Build relationships
- 3 Be a translator
 - Use appropriate language
 - Provide digestible guidance
 - Communicate the "why"
 - Enlist help

- 2 Be context aware
 - Who are your users?
 - What's the environment?
 - Where are the interaction points and impacts?
- 4 Mix it up
 - Use a variety of formats to disseminate information
 - Accommodate different preferences and constraints



Pitfall #4: Putting too much burden on users

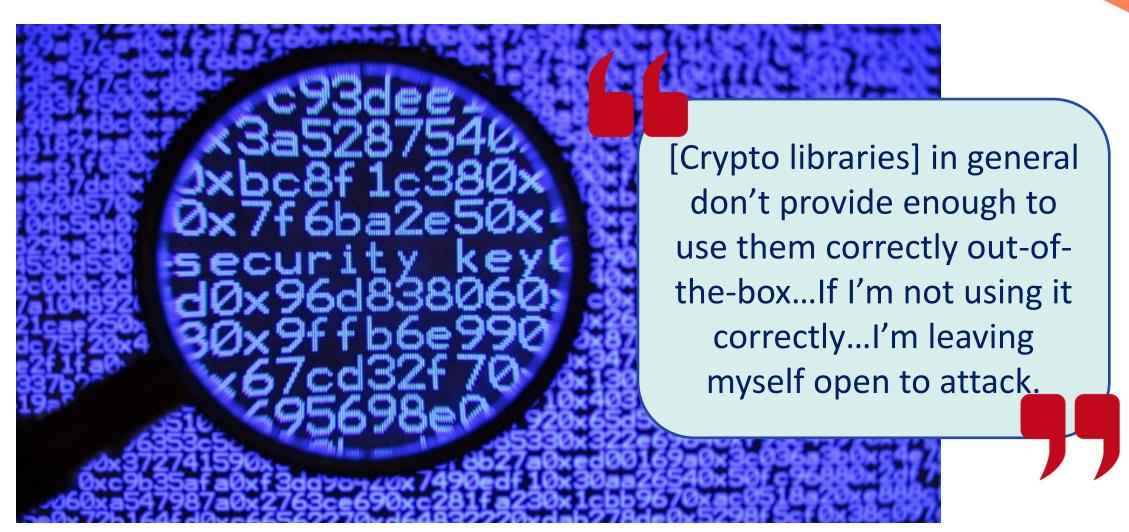




- Pushing users beyond their limits
 - Time
 - Effort
 - Cognitive load
- Can result in errors, frustration, anxiety



Pitfall #4: Example



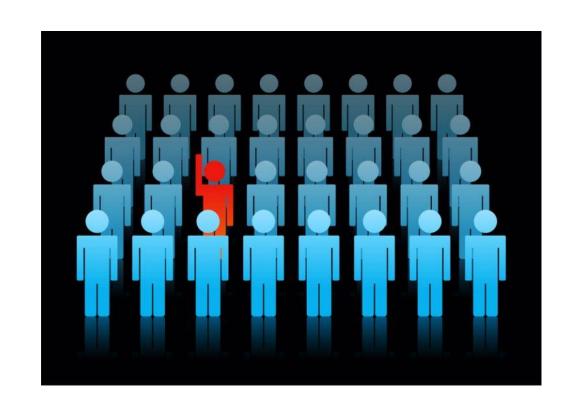




Pitfall #5: Making users into insider threats due to poor usability



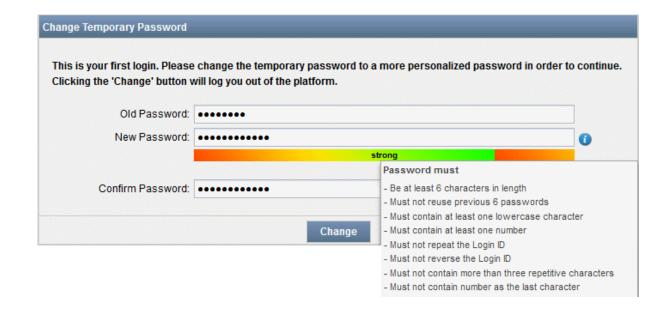
- Unusable security may backfire
- Stringent security measures may be viewed as counterproductive
- To cope, users may engage in workarounds or make risky decisions





Pitfall #5: Example









Pitfall #6: Assuming the most secure solution is best





- "One-size-fits-all" approach
- High level of security may not be practical or necessary for everyone/all organizations
- May cause unforeseen impacts on users



Pitfall #6: Example



```
Log View Options Help
A problem has been detected and Windows has been shut down to prevent damage
to your computer.
MEMORY_MANAGEMENT
If this is the first time you've seen this Stop error screen,
restart your computer. If this screen appears again, follow
these steps:
Check to make sure any new hardware or software is properly installed.
If this is a new installation, ask your hardware or software manufacturer
for any Windows updates you might need.
If problems continue
select Safe Mo An attempt to generate a security audit failed
Technical info.macron:
*** STOP: 0x0000001A (0x00041287,0x035D8000,0x00000000,0x00000000)
Collecting data for crash dump ...
Initializing disk for crash dump ...
Beginning dump of physical memory.
Dumping physical memory to disk: 95
                4/17/00
                                                        1000
                         9:16:45 AM
                                     Msilnstaller
                                                None
```



Overturning Pitfalls #4, #5, and #6

- 1 Conduct basic usability testing
 - Pilot proposed solutions
 - Observe errors, misinterpretations
 - Ask for feedback
- 3 Offload burden when possible
 - Don't expect the impossible or difficult
 - Offload difficult tasks to computers or those better equipped

- 2 Make it actionable
 - Provide tools and achievable guidance
 - Break down into manageable, prioritized chunks
- 4 Take a risk-based approach
 - Avoid "one-size-fits-all" solutions
 - Tailor to the environment and its security needs



Pitfall #7: Using punitive measures to get users to comply



- Punishing users for security mistakes or lapses
- Negative messaging
- May be counterproductive, turn people off from security





Pitfall #7: Example







Pitfall #8: Not considering user feedback and user-centric measures of effectiveness

- Not seeking out user-centric security indicators/data
- Not incorporating user feedback
- Results in a blind spot about user impacts, behaviors, and attitudes





Pitfall #8: Example





Overturning Pitfalls #7 and #8

- 1 Don't rely on fear alone
 - Fear doesn't always prompt action
 - Honestly communicate the risk
 - Build self-efficacy to take action
- 3 Gather user-centric data
 - Identify "symptoms" via user-level security incidents, help desk calls
 - Get to root cause by going straight to the source
 - Encourage feedback

- 2 Be positive
 - Recognize good security behaviors
 - Be collaborative and instructive rather than punitive
- 4 Use data to drive improvements
 - Incorporate what you found to improve user's security interactions
 - Communicate what was done



Takeaways



Apply What You've Learned Today



- Next week you should:
 - Think about where you/your colleagues may be falling victim to the pitfalls
 - Start identifying all your users and ways in which they may be negatively impacted by security
- In the first three months following this presentation you should:
 - Begin gathering user-centric data to uncover both symptoms and root causes of security issues
 - Devise and execute a repeatable process for obtaining user feedback and piloting new security solutions



Parting Thoughts





You can't do it alone!

Do your part to consider the human element and empower others to be informed, capable, and active partners in security.



Thank You!



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https://csrc.nist.gov/usable-cybersecurity





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